

IPC Public Meeting – Nacap Presentation

Good morning, my name is Brett Rodgers, I represent Nacap Australia as Projects Lands Environment and Cultural Heritage Manager. I am speaking today in support of the project proponent, Flyers Creek Windfarm Pty Ltd in seeking approval for Flyer's Creek Wind Farm MOD 4. I thank the Panel for the opportunity to speak at this meeting.

We speak today in the capacity as provider of engineering, procurement and construction (EPC) services for large scale pipeline, facilities and wind farm projects in Australia and Papua New Guinea. Nacap is currently the preferred contractor, Balance of Plant Civil works relating for the execution of the consolidated MOD 4 scope of works.

To date, Nacap has successfully completed the Kiata Wind Farm in Victoria (2017) and the Kennedy Energy Park (2018) in Queensland. Nacap is currently completing the Lincoln Gap Wind Farm in South Australia and has recently commenced construction of the wind farm component of the Agnew Goldmine Alternative Energy Project in the centre of Western Australia.

Our linear construction activities have traversed all states of Australia and have totalled in excess of 1800km since 2010 involving landowner engagement which has enabled concurrent land enterprise during project execution across some 500 landholdings.

In relation to community concerns raised through public submissions during the assessment phase of MOD 4, we wish to express our support of the project and the proponent, as the preferred EPC contractor and demonstrate our understanding and capability in addressing the following:

- Local Content;
- Construction management of environmental and heritage sensitivities;
- Landowner engagement; and
- Stakeholder and Third Party management

With regards to Local Content, Nacap is committed to maximising the opportunity through direct employment and procurement of local suppliers and businesses. Whilst it is envisaged that up to 140 people will be employed on the project, Nacap's execution model is to a large extent, one of self-performance meaning that a substantial part of the project workforce will be as direct employees of Nacap giving due consideration to occupational health and safety, specialist skills and qualification requirements. As such, local engagement opportunities will be as employees of Nacap where the specific skill and competency requirements relating to the works packages are successfully met. It is expected that this will be a mix of existing Nacap skilled employees complimented by a workforce drawn from local and regional areas where applicants meet the requirements to ensure the delivery of project outcomes in relation to health and safety, environment, quality and production.

In 2015 Nacap established a 5.5 hectare fully equipped fleet yard, fabrication facility and experienced plant team in Dubbo in providing a strategic support base within the region to service our project readiness and establishment throughout Australia. The team employed in Dubbo are all locally sourced.

During proposed construction of the Flyers Creek Wind Farm, Nacap will also engage a number of specialist subcontractors to complete portions of the work such as survey, steel fixing, transport and haulage, and concrete batching. These will be sourced from Local and Regional businesses where

available in meeting the project requirements including, but not limited to; capability, availability, experience and value.

Other significant opportunities for local participation exist with regards the supply of:

- Site offices and ablutions;
- Electrical and plumbing services;
- Traffic Control;
- Ad hoc plant hire;
- Supply of fuel;
- Quarry products;
- Other construction support services such as cleaning and waste removal; and
- Environmental maintenance services and materials.

In support of the above and our commitment to Local Content, Nacap and our subcontractors have, during the execution of the Flyers Creek Wind Farm pre-construction minor works in February and March of this year engaged the following local suppliers:

- MPF Surveying – Orange;
- Kennards Hire – Orange;
- Bassmann Hire – Orange;
- CPB Excavations – Blayney which included supply of local quarry materials, and
- JN Excavations – Blayney.

In terms of execution of works and management of conflicts with environmental and heritage sensitivities, Nacap is certified ISO14001 and has operated successfully across multiple regulatory jurisdictions with successful implementation of project environmental and heritage approvals and avoidance and mitigation measures. Nacap and has never been prosecuted under environmental legislation and has never received a penalty infringement notice (PIN)/fine from an environmental regulator or council anywhere in Australia.

As previously mentioned regarding the successful delivery of projects across in excess of 500 landholdings made up of landowners, stakeholders and third parties, our capacity to deliver projects whilst embedded in communities is founded on establishing a project culture of understanding and commitment to communication, co-existence and capacity to support concurrent social and land enterprise activities.

Again thank you, for the opportunity to speak at this meeting. It is hoped that the IPC will grant approval for the Mod 4 application and that this project can proceed to construction.